# **Budget Review 2024-25**

# **Gresham-Barlow School District**



# **BUDGET HIGHLIGHTS**

- The district's total 2024-25 Approved Budget is \$275.4 million, \$8.4 million (3.1%) higher than the current year budget.
- Budget includes spending down of fund balance to cover a gap between revenues and expenditures; fund balance is reduced by \$11.5 million. Fund balance will end at 9.8%, still higher than the board policy fund balance level of 5% and district determined "best practice" level of 8%.
- Budget assumptions include flat enrollment. Enrollment is lower than pre-pandemic levels, but low birth rates and fewer families in new housing areas also contributed to the enrollment decline.
- This year sees a decrease of 38.23 FTE, primarily in the Special Revenue funds. Layoffs are not planned; the district will "right size" staffing levels using vacancies, retirements and attrition for the 2024-25 fiscal year.
- Capital outlay decreases by 41.7% to a total of \$7.9 million as the district completes artificial turf and lighting projects budgeted in 2023-24.

#### INTRODUCTION & BACKGROUND

Gresham-Barlow School District 10JT (GBSD) was established June 1, 1994 combining multiple existing districts. The district is one of the ten largest districts in the State of Oregon and covers approximately 54 square miles serving the communities of Boring, Damascus, Gresham and Orient located in Multnomah and Clackamas counties. The district area population is approximately 80,000.

Seven board members are elected, four to zoned positions and three at large from within the district, to four-year terms.

Oregon statute provides state funding for charter schools that flows through the district for schools that local boards of education have granted a charter. The district has granted charters to three schools: Gresham Arthur Academy, Lewis and Clark Montessori, and



Metro East Web Academy. The Center for Advanced Learning (CAL), a charter school, is reported by the district as a joint venture.

Gresham-Barlow SD's aim is to be "the district of choice" by providing effective, high-quality instruction, a physically safe, emotionally safe, and culturally responsive learning environment that gives students and families a voice, and to prudently use resources using an equity lens in decision-making.

Gresham-Barlow SD 10J	2020-21	2021-22	2022-23	2023-24
Assessed Value in Billions	\$7.160	\$7.381	\$7.755	\$8.009
Real Market Value (M-5) in Billions	\$11.756	\$12.509	\$14.301	\$15.098
Property Tax Rate Extended:				
Operations	\$4.5268	\$4.5268	\$4.5268	\$4.5268
Debt Service:	\$2.0293	\$2.8889	\$2.8202	\$2.8048
Total Property Tax Rate	\$6.5561	\$7.4157	\$7.3470	\$7.3316
Measure 5 Impact	\$-250,262	\$-236,572	\$-239,509	\$-263,501

# **BUDGET OVERVIEW**

As in prior years, the district built its budget upon four priorities:

- Build a more inclusive culture
- Improve instruction alignment and provide accessible and intentional instruction
- Develop equity-driven systems of support
- Increase access to and retention of students in career and technical (CTE) programs of study

In addition to the core investments on the four priorities, this budget invests in Science, Technology, Engineering, Art, and Math (STEAM), CTE opportunities, outdoor learning, mental health resources for students and staff, and staff professional development. Most of these new investments occur in the Special Revenue funds; no new investments are proposed in the General Fund.

The district's total FY 2024-25 budget is \$275.4 million, \$8.4 million (3.1%) higher than the current year budget. Intergovernmental revenues grow by \$11.1 million in this budget with state funding sources driving the increase. Elementary and Secondary School Emergency Relief (ESSER) and American Rescue Plan (ARPA) funds at the federal level expire on September 30, 2024. This budget includes the final spend down of these funds.

A notable shift is a \$3.8 million decline (9.7%) in beginning fund balance from the current year budget. The district had been building fund balance to improve their rate prior to a planned bond sale. Now that the bonds have been issued, the district plans to spend down the higher balance closer to board policy levels. Board policy states that ending fund balance must be at least 5% of expenditures; for FY 24 it is at 9.8%. The district's current forecast shows fund balance spend down continuing into future fiscal years. The district estimates fund balance will decrease to 7.0% of expenditures by FY 2026-27.

Spending down the fund balance strategically allows them to keep staffing in schools at current levels even with lower enrollment, but is not sustainable in the long term. Enrollment for 2024-25 is expected to be consistent with 2023-24 enrollment and to continue to be below pre-pandemic levels. Below is an enrollment breakdown from the district's budget document for FY 23-24.

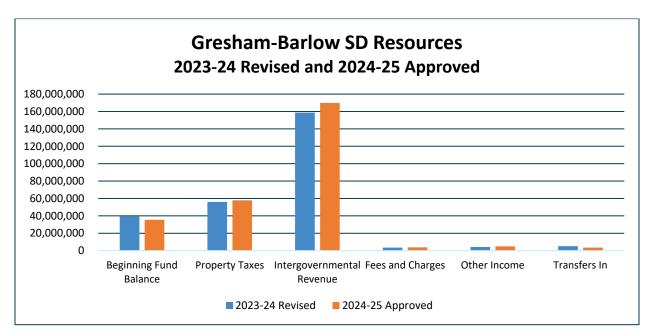
Program Type	Number of Schools	Enrollment	Enrollment Distribution
Regular School Programs			
K-8 Schools	1	459	3.9%
Elementary Schools	9	3,919	33.2%
Middle Schools	4	2,148	18.2%
High Schools	3	3,410	28.9%
Total Regular Schools	17	9,936	84.2%
Alternative Programs	5	219	1.9%
Charter Schools	4	1,633	13.9%
Total District Estimates	26	11,788	100%

Source: GBSD December 2023 enrollment report

The district states that enrollment has been impacted by the pandemic but also by low birth rates and lower influx of families into new housing areas. Using the current enrollment as baseline, the district is currently undertaking a "right sizing" initiative to determine appropriate levels. This budget continues FTE funding at a slight increase in the General Fund with lower FTE budgeted in the Special Revenue funds.

# Resources

Overall, district resources increase by 3.1% from the current fiscal year; revenues (all resources except for beginning fund balance and transfers) increase 6.2%, with the largest revenue increases happening in intergovernmental revenue (increase of \$11.1 million, 7.0%) and property tax (increase of \$1.9 million, 3.3%). This budget assumes 51% of the state's 2023-2025 biennium appropriation to the State School Fund; this is an expected increase from \$104.9 million adopted in 2023-24 to \$117.6 million for 2024-25.



**Intergovernmental Revenues:** The district has budgeted \$169.8 million in FY 25 for revenues from other governments. The state provides the largest portion (\$147.1 million), the majority of which is the district's portion of the State School Fund (\$117.6 million, an increase from the current year's \$104.9 million).

This budget includes \$3.0 million in ESSER funds to be focused on one-time expenses and temporary positions, down from \$13.4 million budgeted in FY 24. ESSER funding expires on September 30, 2024. The district notes that ESSER funds were used for mental health services, permanent substitutes, health assistants, and technology and facility improvements. With the loss of the funding source, other funding sources must be identified or the activities could be eliminated from future budgets.

INTERGOVERNMENTAL REVENUE	2021-2022 Actual	2022-2023 Actual	2023-2024 Revised	2024-2025 Approved	% Change
Federal Revenue	18,103,253	17,559,630	30,186,098	20,184,873	-33.1%
State Revenue	115,145,646	123,043,343	126,273,394	147,068,461	16.5%
Local Revenue	2,233,526	1,980,811	2,256,307	2,584,193	14.5%
TOTAL INTERGOVERNMENTAL REVENUE	135,482,425	142,583,784	158,715,799	169,837,527	7.0%

**Property Taxes:** The district budgeted \$57.8 million in FY 25 property tax receipts. The district has a permanent rate levy and a General Obligation (GO) Bond levy. The permanent rate levy is \$4.5268 per \$1,000 of assessed value. The GO Bond levy funds bonds were issued in 2017 and 2019. The district clearly breaks out how they calculated property taxes for General Obligation Debt as well as their permanent rate in the budget document (below). The property tax estimates are reasonable for the purposes considered.

Projected Levy Requirements - All Funds

Fund Description	General Fund	Debt Service	Debt Service	Debt Service	Special Revenue	Capital Projects	TOTAL
Fund Number(s)	100's	305	306	303	200's	400's	
Estimated Expenditures	\$163,456,947	\$19,686,200	\$2,573,250	\$185,750	\$57,946,566	\$4,414,933	\$248,263,646
Unappropriated EFB & Contingency	\$13,269,178	\$1,500,000	\$225,000	\$0	\$12,093,911	\$0	\$27,088,089
Total Requirements	\$176,726,125	\$21,186,200	\$2,798,250	\$185,750	\$70,040,477	\$4,414,933	\$275,351,735
Less: Estimated Int & PY Taxes Revenue	\$1,041,925	\$509,400	\$45,500				\$1,596,825
Other Estimated Revenues	\$124,325,896			\$185,750	\$55,684,047	\$898,388	\$181,094,081
Beginning Fund Balance	\$16,145,304	\$1,227,000	\$300,000	\$0	\$14,356,430	\$3,516,545	\$35,545,279
Total Other Revenues	\$141,513,125	\$1,736,400	\$345,500	\$185,750	\$70,040,477	\$4,414,933	\$218,236,185
Amount to Balance Fund	\$35,213,000	\$19,449,800	\$2,452,750	\$0	\$0	\$0	\$57,115,550
Est. Tax Levy	\$37,341,000	\$20,473,474	\$2,581,842				
Loss Due to Limitation	(\$274,000)	\$0	\$0				
Less: 5% Taxes Not Received	(\$1,854,000)	(\$1,023,674)	(\$129,092)				
Estimated Tax Resources	\$35,213,000	\$19,449,800	\$2,452,750				
Imposed Taxes		\$20,473,474	\$2,581,842	Total Bond Levy			
Imposed Tax Rate	\$4.5268			\$23,055,316			
2023-24 Assessed Values GBSD	AV						

Note

Tax collection rate for General Fund, Debt Service 305, and Debt Service 306 estimated to be 95%

\$1,331,112,566

Multnomah County \$6.677.641.760

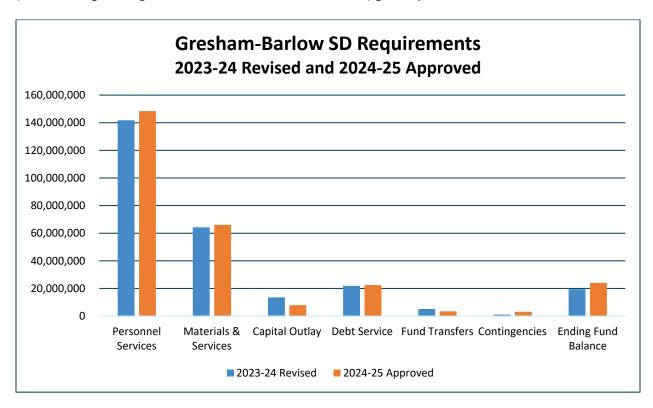
Clackamas County

Increase from Previous Year

**Other Income** (a combination of fees and charges, interest, etc.) increases by nearly \$0.7 million, and **transfers in** decrease due to a \$3.5 million transfer from the General Fund to the Capital Projects fund for planned capital projects in FY 2023-24 that will not happen in FY 2024-25.

# Requirements

Budgeted requirements balance to budgeted resources. The largest increases in expenditures occur in Personnel Services, which increases by \$6.7 million, and Materials & Services with an increase of \$1.8 million. These increases are partially offset by a \$5.6 million decrease in Capital Outlay. Total expenditures (not including contingencies, fund balance, or transfers out) grow by \$3.4 million, or 1.4%.



**Personnel Services:** Total budgeted FTE is 1,083.0 FTE, roughly 38.2 FTE fewer than the current year. General Fund Instruction staff increases by 3.0 FTE while positions funded in the Special Revenue funds decrease by 41.2 FTE, across both Instruction and Support Services. The district is evaluating its staffing levels as General Fund sources from the state are tied to enrollment and thus flat, and federal sources received during COVID are no longer available.

The district has one PERS pension obligation bond and contributes to a side account when possible. It last made a \$3 million contribution in FY 2021-22.

**Materials and Services:** Materials and Services are budgeted to increase from the current year level of \$64.3 million to \$66.1 million in FY 2024-25. Most of the increase is in the General Fund, driven by payments to charter schools which increase from \$12.0 million to \$13.4 million in FY 25.

**Capital Outlay:** Capital outlay decreases by 41.7% (\$5.6 million) to \$7.9 million as the district completes artificial turf and lighting for baseball/softball fields projects that were started in 2024-25.

**Debt service** increases by \$0.6 million, and fund **transfers** decrease as one-time transfers in 2023-24 are discontinued in 2024-25.

**Contingency** is budgeted only in the General Fund and increases by \$2.1 million dollars to \$3.1 million. The district budgets staffing to include a built-in contingency by assuming no vacancies or attrition throughout the year. Combined **contingency** and **ending fund balance** increases \$6.6 million from \$20.5 million in FY 24 to \$27.1 million in FY 25.

# SIGNIFIGANT BUDGET AREAS

The district has four distinct fund types:

SUMMARY BY FUND TYPE	2021-2022	2022-2023	2023-2024	2024-2025	%
SUMMARY BY FUND TYPE	Actual	Actual	Revised	<b>Approved</b>	Change
Capital Projects Funds	17,081,072	12,009,292	11,571,489	4,414,933	-61.8%
Debt Service Funds	22,105,786	23,372,822	23,186,803	24,170,200	4.2%
General Fund	163,926,725	171,303,541	166,438,820	176,726,125	6.2%
Special Revenue Funds	46,661,044	53,282,508	65,790,384	70,040,477	6.5%
TOTAL BUDGET BY FUND	249,774,627	259,968,166	266,987,496	275,351,735	3.1%

#### **General Fund**

The district's FY 2023-24 General Fund budget is \$176.7 million, an increase of \$10.3 million from the current year. The State School Fund provides \$117.6 million of General Fund revenue. State revenue is the primary source of revenue for the district. State revenue is directly tied to student enrollment and is adjusted periodically during the year and trued-up at year end; the number presented in the budget is an approximation based on projected student enrollment.

Per the district, the General Fund revenue is enough to fund core legally required services.

GENERAL FUND RESOURCES	2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	%
GENERAL FOND RESCORCES	Actual	Actual	Revised	Approved	Change
Beginning Fund Balance	26,829,419	25,967,065	20,645,304	16,145,304	-21.8%
Property Tax	32,284,640	33,884,284	34,212,999	35,701,851	4.4%
Intergovernmental Revenue	102,831,158	108,174,728	109,875,895	122,725,491	11.7%
Other Revenue	1,981,510	3,277,463	1,704,622	2,153,479	26.3%
TOTAL GENERAL FUND RESOURCES	163,926,727	171,303,540	166,438,820	176,726,125	6.2%

All General Fund requirement categories increase with the exception of transfers out. Ending Fund Balance is budgeted at less than half of the actual fund balance in FY 2022-23.

GENERAL FUND REQUIREMENTS	2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	%
GENERAL FOND REQUIREMENTS	Actual	Actual	Revised	Approved	Change
Instruction	85,132,805	93,925,087	94,643,894	101,206,424	6.9%
Support Services	48,911,102	55,262,418	55,452,581	58,062,169	4.7%
Other	275,753	275,996	879,775	912,326	3.7%
PERS Side Account	3,000,000	-	-	-	0.0%
Transfers Out	640,000	1,110,000	4,947,600	3,276,028	-33.8%
Contingency	-	-	1,034,970	3,069,178	196.5%
Ending fund balance	25,967,065	20,730,040	9,480,000	10,200,000	7.6%
TOTAL GENERAL FUND REQUIREMENTS	163,926,725	171,303,540	166,438,820	176,726,125	6.2%

# **Other Fund Highlights**

**Special Revenue Funds:** The Special Revenue funds grow nearly \$4.3 million due to growth in intergovernmental revenues, with the largest increases happening in state sources, specifically Student Investment Account (SIA) and Student Success Act (SAA) funding. SIA and SAA funding was initiated by the State of Oregon to improve schools and outcomes by advancing equity through a focus on early learning, mental and behavioral health, and increasing academic achievement advancement. The additional dollars will increase instruction and support services spending.

Federal ESSER dollars fund mental health services, permanent substitutes, health assistants, technology repair and replacements, and facility improvements. This budget includes \$3.0 million from ESSER for use before the grant expires on September 30, 2024. There are no significant changes to non-ESSER federal grant levels in 2024-25.

**Capital Projects Fund:** The Capital Projects Fund decreases by \$7.2 million dollars, a 61.8% decrease. A total of \$8.8 million was budgeted in 2023-24; there is \$1.6 million budgeted for capital projects in 2024-25.

#### **DEBT STATUS**

The district budgeted a total of \$22.3 million in principal and interest payments, which will reduce outstanding debt by \$21.2 million to \$249.2 million by the end of FY 25.

ISSUE	ORIGINAL	Outstanding			Outstanding	PAYOFF	INTEREST	
DATE	ISSUE	JULY 1, 2024	ADDITIONS	REDUCTIONS	JULY 1, 2025	DATE	RATE	
General Obligation	Bonds							
February 28, 2017	241,165,714	198,938,133		12,615,000	186,323,133	June 15, 2037	1.23 - 1.37%	
April 18, 2019	50,000,227	44,972,138		1,825,000	43,147,138	June 15, 2039	1.85 - 3.65%	
		243,910,271	-	14,440,000	229,470,271			
Limited Tax Pension	n Obligation Bonds							
October 31, 2002	35,758,403	15,065,000		3,835,000	11,230,000	June 30, 2028	5.55 - 6.10%	
April 21, 2003	25,307,539	10,879,999		2,760,000	8,119,999	June 30, 2028	5.24 - 5.71%	
		25,944,999	-	6,595,000	19,349,999			
Full Faith and Credit Obligations								
August 12, 2012	2,185,000	525,000		170,000	355,000	June 1, 2027	3.0 - 4.0%	
		525,000		170,000	355,000	-		
TOTAL LONG TE	RM OBLIGATION	\$270,380,270	\$0	\$21,205,000	\$249,175,270	:		

# **BUDGET PROCESS & COMPLIANCE**

Yes	No	Compliance Issue
Х		Did the district meet publication requirements?
Х		Do resources equal requirements in every fund?
Х		Does the G.O. Debt Service Fund show only principal and interest payments?
X		Are contingencies shown only in operating funds?
Х		Did the budget committee approve the budget?
Х		Did the budget committee set the levy?
Х		Does the audit show the district was in compliance with budget law?

# LOCAL BUDGET LAW COMPLIANCE

The FY 2024-25 Approved Budget is in substantial compliance with local budget law. Estimates were judged to be reasonable for the purpose shown.

The audit report for FY 2022-23 notes no exceptions.

# **CERTIFICATION LETTER RECOMMENDATIONS & OBJECTIONS**

TSCC staff notes no major deficiencies in the district's FY 2024-25 budget development process and has no recommendations or objections for the Certification letter.

Gresha	ım-Barlow	School Di	strict		
	Budget Su	ımmary			
	2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	%
SUMMARY OF ALL FUNDS	Actual	Actual	Revised	Approved	Change
PROPERTY TAX BREAKDOWN:					
Permanent Rate Property Taxes	31,799,483	32,735,974	33,740,223	35,213,000	4.4%
GO Debt Property Taxes	20,738,979	21,204,232	21,766,813	22,137,450	1.7%
Prior Years Property Taxes	485,157	1,148,310	472,776	488,851	3.4%
TOTAL PROPERTY TAX	53,023,619	55,088,516	55,979,812	57,839,301	3.3%
RESOURCES:					
Beginning Fund Balance	55,146,570	52,130,281	39,385,023	35,545,279	-9.7%
Property Taxes	53,023,619	55,088,516	55,979,812	57,839,301	3.3%
Other Taxes	44,716	786,473	45,000	45,000	0.0%
Intergovernmental Revenue	135,482,425	142,583,784	158,715,799	169,837,527	7.0%
Fees and Charges	3,032,699	3,487,174	3,518,654	3,732,375	6.1%
Other Income	2,404,599	4,781,938	4,209,908	4,890,475	16.2%
Transfers In	640,000	1,110,000	5,133,300	3,461,778	-32.6%
TOTAL RESOURCES	249,774,627	259,968,166	266,987,496	275,351,735	3.1%
TOTAL RESOURCES	249,774,027	259,908,100	200,987,490	275,331,733	3.1/0
REQUIREMENTS BY FUNCTION:					
Instruction	102,721,637	111,066,621	120,138,710	125,220,857	4.2%
Support Services	61,107,933	70,027,914	78,879,015	81,562,168	3.4%
Enterprises and Community Services	3,853,596	4,164,850	8,565,216	9,427,078	10.1%
Facilities Acquisition and Construction	5,736,079	5,277,395	11,931,752	6,146,565	-48.5%
Administrative Services	3,000,000	0	0	0	0.0%
Debt Service	20,631,325	21,257,723	21,849,375	22,445,200	2.7%
Transfers Out	640,000	1,110,000	5,133,300	3,461,778	-32.6%
Contingencies	0	0	1,034,970	3,069,178	196.5%
Ending Fund Balance	52,084,058	47,063,663	19,455,158	24,018,911	23.5%
TOTAL REQUIREMENTS BY FUNCTION	249,774,627	259,968,166	266,987,496	275,351,735	3.1%
REQUIREMENTS BY OBJECT:					
Personnel Services	116,229,741	135,257,728	141,743,890	148,405,217	4.7%
Materials & Services	55,877,779	50,587,077	64,263,656	66,082,874	2.8%
Capital Outlay	4,265,150	4,691,977	13,507,150	7,868,577	-41.7%
Debt Service	20,631,325	21,257,723	21,849,375	22,445,200	2.7%
Fund Transfers	640,000	1,110,000	5,133,300	3,461,778	-32.6%
Contingencies	0	0	1,034,970	3,069,178	196.5%
Ending Fund Balance	52,130,632	47,063,661	19,455,158	24,018,911	23.5%
TOTAL REQUIREMENTS BY OBJECT	249,774,627	259,968,166	266,987,499	275,351,735	3.1%
SUMMARY OF BUDGET - BY FUND					
General Fund	162 026 725	171 202 5/1	166,438,820	176 726 125	6.2%
	163,926,725	171,303,541		176,726,125	
Special Revenues Combined	46,661,044	53,282,508	65,790,384	70,040,477	6.5%

Capital Projects Fund   17,081,072   22,090,295   11,571,489   4,414,933   51.88	Debt Service Fund	22,105,786	23,372,822	23,186,803	24,170,200	4.2%
DETAIL OF GENERAL FUND           RESOURCES:           Beginning Fund Balance         26,829,419         25,967,065         20,645,304         16,145,304         -21.8%           Property Tax         32,284,640         33,884,284         34,212,999         35,701,851         4,4%           Federal Revenue         100,821,674         106,219,001         107,759,395         120,537,781         1.19           Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         0         0         0         0.0%           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Facilities Ac	Capital Projects Fund	17,081,072	12,009,295	11,571,489	4,414,933	-61.8%
RESOURCES:           Beginning Fund Balance         26,829,419         25,967,065         20,643,304         16,145,304         -21,8%           Property Tax         32,284,640         33,884,284         34,212,999         35,701,851         4,4%           Federal Revenue         100,821,674         106,219,001         107,759,395         120,537,781         11,90           Local Revenue         1,970,981         1,950,879         2,066,500         2,337,710         3,4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,60         11,0%           Other Income         697,304         1,913,849         785,173         1,132,679         44,3%           Transfers In         0         697,304         1,730,3540         166,438,820         167,726,125         6.29           TOTAL FUND RESOURCES         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         63,0	GRAND TOTAL ALL FUNDS	249,774,627	259,968,166	266,987,496	275,351,735	3.1%
RESOURCES:           Beginning Fund Balance         26,829,419         25,967,065         20,643,304         16,145,304         -21.8%           Property Tax         32,284,640         33,884,284         34,212,999         35,701,851         4.4%           Federal Revenue         100,821,674         106,219,001         107,759,395         120,537,781         11.9%           Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,60         11.0%           Other Income         697,304         1,913,849         785,173         1,132,679         44.3%           Transfers In         0         697,304         1,730,3540         166,438,820         167,726,125         6.2%           TOTAL FUND RESOURCES         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         3,300,000         1,00         4,947,600         3,276,028         3.38           Facilities Acquisition and Construction         640	DETAIL OF GENERAL FUND					
Property Tax         32,284,640         33,884,284         34,212,999         35,701,851         4.4%           Federal Revenue         38,503         4,848         50,000         50,000         0.0%           State Revenue         100,821,674         106,219,001         107,759,395         120,537,781         11.9%           Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         4         6         9         9         5         62,61252         5         22,2148         55,452,581         58,062,169						
Federal Revenue         38,503         4,848         50,000         50,000         0.0%           State Revenue         100,821,674         106,219,001         107,759,395         120,537,781         11.9%           Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         0         0         0         0         0           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%            163,926,727         171,303,540         166,438,820         101,206,424         6.9%            163,926,727         171,303,540         166,438,820         101,206,424         6.9%            163,926,727         171,303,540         166,438,820         101,206,424         6.9%            191,000         55,262,418         55,452,581         58,062,169         4.7%            1,527,533         272,608 <td>Beginning Fund Balance</td> <td>26,829,419</td> <td>25,967,065</td> <td>20,645,304</td> <td>16,145,304</td> <td>-21.8%</td>	Beginning Fund Balance	26,829,419	25,967,065	20,645,304	16,145,304	-21.8%
State Revenue         100,821,674         106,219,001         107,759,395         120,537,781         1.1.98           Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         697,304         1,913,849         785,173         1,132,879         44.3%           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Facilities Acquisition and Construction         640,000         1,110,000	Property Tax	32,284,640	33,884,284	34,212,999	35,701,851	4.4%
Local Revenue         1,970,981         1,950,879         2,066,500         2,137,710         3.4%           Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         0         0         0         0.0%           TOTAL FUND RESOURCES         163,926,727         717,303,549         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0	Federal Revenue	38,503	4,848	50,000	50,000	0.0%
Fees and Charges         1,284,206         1,363,614         919,449         1,020,600         11.0%           Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         0         0         0         0         0           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0	State Revenue	100,821,674	106,219,001	107,759,395	120,537,781	11.9%
Other Income         697,304         1,913,849         785,173         1,132,879         44.3%           Transfers In         0         0         0         0         0         0           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         <	Local Revenue	1,970,981	1,950,879	2,066,500	2,137,710	3.4%
Transfers In         0         0         0         0         0.0%           TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0	Fees and Charges	1,284,206	1,363,614	919,449	1,020,600	11.0%
TOTAL FUND RESOURCES         163,926,727         171,303,540         166,438,820         176,726,125         6.2%           REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND         163,926,725         171,303,541         166,438,820         15,27,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,2	Other Income	697,304	1,913,849	785,173	1,132,879	44.3%
REQUIREMENTS:           Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1	Transfers In	0	0	0	0	0.0%
Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interfund Transfers In	TOTAL FUND RESOURCES	163,926,727	171,303,540	166,438,820	176,726,125	6.2%
Instruction         85,132,805         93,925,087         94,643,894         101,206,424         6.9%           Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interfund Transfers In						
Support Services         48,911,102         55,262,418         55,452,581         58,062,169         4.7%           Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000	REQUIREMENTS:					
Enterprises and Community Services         275,753         272,608         379,775         397,326         4.6%           Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0         0           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         0         1,034,970         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interfund Transfers In         0         190,000         185,700         185,750	Instruction	85,132,805	93,925,087	94,643,894	101,206,424	6.9%
Facilities Acquisition and Construction         0         3,388         500,000         515,000         3.0%           Administrative Services         3,000,000         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         3,276,028         -33.8%         -33.8%         Contingencies         0         0         1,034,970         3,069,178         196.5%         196.5%         Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%         7.6%         7.6%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         7.6%         6.2%         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,000         10,200,	Support Services	48,911,102	55,262,418	55,452,581	58,062,169	4.7%
Administrative Services         3,000,000         0         0         0.0%           Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         1,034,970         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMEN	<b>Enterprises and Community Services</b>	275,753	272,608	379,775	397,326	4.6%
Transfers Out         640,000         1,110,000         4,947,600         3,276,028         -33.8%           Contingencies         0         0         1,034,970         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fu	Facilities Acquisition and Construction	0	3,388	500,000	515,000	3.0%
Contingencies         0         1,034,970         3,069,178         196.5%           Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND         TOTAL FUND Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           Pebt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,64	Administrative Services	3,000,000	0	0	0	0.0%
Ending Fund Balance         25,967,065         20,730,040         9,480,000         10,200,000         7.6%           TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND         RESOURCES:           RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%	Transfers Out	640,000	1,110,000	4,947,600	3,276,028	-33.8%
TOTAL FUND REQUIREMENTS         163,926,725         171,303,541         166,438,820         176,726,125         6.2%           DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:         Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%	Contingencies	0	0	1,034,970	3,069,178	196.5%
DETAIL OF GENERAL OBLIGATION DEBT SERVICE FUND           RESOURCES:           Beginning Fund Balance         1,298,472         1,645,686         1,177,290         1,527,000         29.7%           GO Debt Property Taxes         20,738,979         21,204,232         21,766,813         22,137,450         1.7%           Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%	Ending Fund Balance	25,967,065	20,730,040	9,480,000	10,200,000	7.6%
RESOURCES:         Beginning Fund Balance       1,298,472       1,645,686       1,177,290       1,527,000       29.7%         GO Debt Property Taxes       20,738,979       21,204,232       21,766,813       22,137,450       1.7%         Interest on Investments       68,335       332,904       57,000       320,000       461.4%         Interfund Transfers In       0       190,000       185,700       185,750       0.0%         TOTAL FUND RESOURCES       22,105,786       23,372,822       23,186,803       24,170,200       4.2%         REQUIREMENTS:         Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%	TOTAL FUND REQUIREMENTS	163,926,725	171,303,541	166,438,820	176,726,125	6.2%
RESOURCES:         Beginning Fund Balance       1,298,472       1,645,686       1,177,290       1,527,000       29.7%         GO Debt Property Taxes       20,738,979       21,204,232       21,766,813       22,137,450       1.7%         Interest on Investments       68,335       332,904       57,000       320,000       461.4%         Interfund Transfers In       0       190,000       185,700       185,750       0.0%         TOTAL FUND RESOURCES       22,105,786       23,372,822       23,186,803       24,170,200       4.2%         REQUIREMENTS:         Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%						
Beginning Fund Balance       1,298,472       1,645,686       1,177,290       1,527,000       29.7%         GO Debt Property Taxes       20,738,979       21,204,232       21,766,813       22,137,450       1.7%         Interest on Investments       68,335       332,904       57,000       320,000       461.4%         Interfund Transfers In       0       190,000       185,700       185,750       0.0%         TOTAL FUND RESOURCES       22,105,786       23,372,822       23,186,803       24,170,200       4.2%         REQUIREMENTS:         Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%		ERVICE FUND				
GO Debt Property Taxes       20,738,979       21,204,232       21,766,813       22,137,450       1.7%         Interest on Investments       68,335       332,904       57,000       320,000       461.4%         Interfund Transfers In       0       190,000       185,700       185,750       0.0%         TOTAL FUND RESOURCES       22,105,786       23,372,822       23,186,803       24,170,200       4.2%         REQUIREMENTS:         Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%		1 200 472	1 (45 (9)	1 177 200	1 527 000	20.70/
Interest on Investments         68,335         332,904         57,000         320,000         461.4%           Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%						
Interfund Transfers In         0         190,000         185,700         185,750         0.0%           TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%	• •					
TOTAL FUND RESOURCES         22,105,786         23,372,822         23,186,803         24,170,200         4.2%           REQUIREMENTS:           Debt Services         20,460,100         21,257,723         21,849,375         22,445,200         2.7%           Ending Fund Balance         1,645,686         2,115,099         1,337,428         1,725,000         29.0%		•				
REQUIREMENTS:         Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%						
Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%	TOTAL FUND RESOURCES	22,105,786	23,372,822	23,186,803	24,170,200	4.2%
Debt Services       20,460,100       21,257,723       21,849,375       22,445,200       2.7%         Ending Fund Balance       1,645,686       2,115,099       1,337,428       1,725,000       29.0%	REQUIREMENTS:					
Ending Fund Balance 1,645,686 2,115,099 1,337,428 1,725,000 29.0%		20,460.100	21,257.723	21,849.375	22,445.200	2.7%
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